

## Chapter 6 Bundling, Tying, and Dealership

- Bundling and Tying
- Tying as product differentiation
- Dealership distributing at a single location
- Resale price maintenance and advertising
- Territorial dealerships

## Bundling and Tying

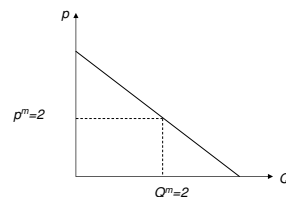
- **Bundling**: refer to a marketing method in which firms offer for sale packages containing more than one unit of the product
  - Nonlinear pricing
  - Quantity discount (e.g. buy one unit, and get one free)
  - Volume discounts on phone calls
  - Frequent-flyer mileage earned by passengers who convert them to free tickets

## Bundling and Tying

- **Tying**: refer to firms that offer for sale packages containing at least two different products
  - A car dealer may offer cars with an already installed car radio
  - A computer dealer may include some software packages with the sale of computer hardware
  - A book store may provide a T-shirt to a customer who purchases a book

## Bundling

- Consider a monopoly selling a product to a single consumer whose demand curve is given by  $Q(p)=4-p$



## Bundling

- Without bundling
    - The monopoly will set  $p^m=2$  and sell  $Q^m=2$
    - $\pi^m=2 \times 2=4$
  - With bundling
    - Bundles four units of the product in a single package and offers it for sale for \$8 (minus 1 cent)
    - $\pi^m=(4 \times 4)/2=8$
- ⇒ **Implication**: A bundling monopolist earns the same profit as a perfectly discriminating monopoly

## Tying

- Consumers are heterogeneous in the sense that they have different valuations for different product
- Firms can increase their profits by selling the different product in one package

|            | Product |   |
|------------|---------|---|
|            | X       | Y |
| Customer 1 | H       | L |
| Customer 2 | L       | H |

$H > L > 0$

## Tying

- No typing

$$p_X^{NT} = p_Y^{NT} = \begin{cases} H & \text{if } H > 2L \\ L & \text{if } H < 2L \end{cases} \quad \pi_X^{NT} = \begin{cases} 2H & \text{if } H > 2L \\ 4L & \text{if } H < 2L \end{cases}$$

- Typing

$$p^T = H + L \quad \pi^T = 2(H + L)$$

$$\Rightarrow \pi^T > \pi_X^{NT}$$

## Tying and foreclosure

- Why does antitrust law assume that bundling and tying may reduce competition ?
- Two consumers (type 1 and type 2) and two-system
- Suppose that consumers desire to purchase a system that combines one unit of a computer hardware and one monitor
- There are two firms producing computers X, Y, and one monitor company which we denote by Z. We assume that monitor are compatible with both brands X and Y
- Consumers preferences are given by

$$U^1 = \begin{cases} 3 - p_X - p_Z & \text{buys X and Z} \\ 1 - p_Y - p_Z & \text{buys Y and Z} \\ 0 & \text{Otherwise} \end{cases} \quad U^2 = \begin{cases} 1 - p_X - p_Z & \text{buys X and Z} \\ 3 - p_Y - p_Z & \text{buys Y and Z} \\ 0 & \text{Otherwise} \end{cases}$$

## Tying and foreclosure (Cont')

- Three independent firms
  - $p_X = p_Y = 2, p_Z = 1$  constitute a Nash-Bertrand equilibrium ( $\pi_X = \pi_Y = \pi_Z = 2$ )
  - Equilibrium is not equilibrium
  - $(p_X, p_Y, p_Z) = (1, 1, 2), (0, 0, 3),$  and  $(3, 3, 0)$  are also Nash equilibria
- Firm X takes over firm Z
  - By setting the package price to  $p_{XZ} = 3$ , the firm selling the package XZ derives firm Y out of business
  - Foreclosing is not profitable for the typing firm ( $\pi_{XZ} = 0$ )
  - Type 2 customer is not served
  - (if firm Y sets  $p_Y = 0, U_2 = 3 - p_{XZ} - p_Y = 0$ )

## Tying and foreclosure (Cont')

- Let  $\varepsilon > 0$  be a small number
  - $p_{XZ} = 3 - \varepsilon, p_Y = \varepsilon$  constitutes an  $\varepsilon$ -foreclosure equilibrium
  - An  $\varepsilon$ -foreclosure equilibrium yields a higher profit level to fore-closing firm than does the total foreclosure equilibrium ( $\pi_{XZ} = 2(3 - \varepsilon)$ )

## Tying as product differentiation

- Customers attach the same value  $B$  to the basic product
- Service attach value  $s$  to customer type  $s$
- Individual utility function is given by
 
$$U^s = \begin{cases} B - p^N & \text{if bought without services} \\ B + s - p^S & \text{if bought tied with service} \end{cases}$$
- Let  $m > 0$  denote the unit production cost of the basic product, and let  $w > 0$  denote the production cost of service

## Tying as product differentiation (cont')

$\hat{s}$  is the market size and share of non-serviced product:

$$B + \hat{s} - p^S = B - p^N$$

$$\Rightarrow \hat{s} = \begin{cases} 1 & \text{if } p^S - p^N \geq 1 \\ p^S - p^N & \text{if } 0 < p^S - p^N \leq 1 \\ 0 & \text{if } p^S \leq p^N \end{cases}$$

Let  $m$  denote the production cost of services, and let  $w$  denote the production cost of services

Profit of firm who provides tied services :  $\pi^S = (p^S - m - w)(1 - \hat{s})$

Profit of firm who provides untied services :  $\pi^N = (p^N - m)\hat{s}$

## Tying as product differentiation (cont')

FOC

$$\frac{\partial \pi^S}{\partial p^S} = 1 - 2p^S + p^N + m + w = 0$$

$$\frac{\partial \pi^N}{\partial p^N} = p^S - 2p^N + m = 0$$

$$\Rightarrow p^S = \begin{cases} p^N & \text{if } p^N \geq m+w+1 \\ \frac{1}{2}(1+m+w+p^N) & \text{if } m+w-1 \leq p^N \leq m+w+1 \\ [p^N+1, \infty) & \text{if } p^N < m+w-1 \end{cases} \quad p^N = \begin{cases} p^S - 1 & \text{if } p^S \geq m+2 \\ \frac{1}{2}(m+p^S) & \text{if } m < p^S \leq m+2 \\ [p^S, \infty) & \text{if } p^S < m \end{cases}$$

$$\Rightarrow p^S = \frac{2}{3}(1+w) + m; 1 - \bar{s} = \frac{1}{3}(2-w); \pi = \frac{1}{9}(2-w)^2$$

$$p^N = \frac{1}{3}(1+w) + m; \bar{s} = \frac{1}{3}(1+w); \pi = \frac{1}{9}(1+w)^2$$

**Implication:** increase the price of the untied good and the price of the tied product  $\frac{\partial p^S}{\partial w} > 0, \frac{\partial p^N}{\partial w} > 0$

## Tying as product differentiation (cont')

- Socially optimal provision of service
- Achieved by marginal-cost pricing
  - $p^S = m+w$  and  $p^N = m$
- Demand of non-serviced product
  - $s^* = p^S - p^N = w$
  - $\bar{s} < s^*$  if and only if  $w > \frac{1}{2}$

**Implication:** if wage rate of the service is **high** ( $w > 1/2$ ), then the number of product tied with service exceed socially optimal level ( $s < s^*$ )

**Implication:** if wage rate of the service is **low** ( $w < 1/2$ ), then the number of product tied with service is lower than socially optimal level ( $s > s^*$ )

## Tying as product differentiation (cont')

- **Counterintuitive**
  - under a high wage rate one would expect the sales of the service-typing firm to over-taken by the (discount) firm that sells with no service
- **Explanation**
  - No servicing firm takes an advantage of the servicing firm's high service-production cost and raises its price thereby losing market share to the high-cost servicing firm
  - When  $w > 1/2$ , the firm that sells without service charges a higher markup

$$\frac{\bar{p}^S - (m+w)}{m+w} = \frac{2-w}{3(m+w)} < \frac{1+w}{3m} = \frac{\bar{p}^N - m}{m}$$

## Markets for Used Textbooks

- Suppose that in each period  $t$ ,  $t=1,2$ , there are  $n$  student
- The students graduate at the end of period 1 and offer for sale to the  $n$  period 2 newly entering student
- The value of new and used book to an entering student is  $V$
- Denote by  $p_t$  the period  $t$  price of a book,  $i=1,2$ . The utility of a "generation  $t$ " student is given by

$$U_t = \begin{cases} V - p_t & \text{if the student buys a book} \\ 0 & \text{if the student does not buy the book} \end{cases}$$

## Markets for Used Textbooks (cont')

- Assume there is **only one** textbook publisher
- In the period 1 the publisher sells a brand-new textbook
- The unit production cost of a book is  $c$
- In the second period, the monopoly can invest an amount of  $F$  to **revise** the textbook

## Markets for Used Textbooks (cont')

- Second period actions action taken by the textbook publisher
  - (1) Introduction of a new edition
    - All the  $n$  period 2 students purchase new books
    - the monopoly price  $p_2^N = V$ ,  $\pi_2^N = n(V-c) - F$
  - (2) Selling the old edition
    - The publisher and  $n$  period 1 students compete in homogeneous product
    - $p_2^U = c$ ,  $\pi_2^U = 0$
  - (3) the publisher introduce a new edition if  $F < n(V-c)$

## Markets for Used Textbooks (cont')

Profit of the publisher

$$\pi = \begin{cases} n(V-c) + n(V-c) - F & \text{if } F < n(V-c) \\ n(V+c-c) & \text{if } F > n(V-c) \end{cases}$$

Surplus of consumers

|              | generation 1 ( $U_1$ ) | generation 2 ( $U_2$ ) |
|--------------|------------------------|------------------------|
| New Revision | 0                      | 0                      |
| No Revision  | $n[V-(V+c)+c]=0$       | $n(V-c)$               |

## Markets for Used Textbooks (cont')

Welfare in textbook market

$$W = U_1 + U_2 + \pi = \begin{cases} n(V-c) + n(V-c) - F & \text{new edition} \\ nV + n(V-c) & \text{no revision} \end{cases}$$

⇒ **Implication:** A new edition is socially undesirable

## Dealership

- The common arrangements between manufactures and distributors are
  - (1) **exclusive territorial arrangement:** a dealer is arranged a territory of consumers from which other dealers selling the manufacturer's product are excluded
  - (2) **exclusive dealership:** prohibits the dealer from selling competing brands
  - (3) **full-line forcing:** the dealer is committed to sell all varieties of the manufacturer's products rather than a limited selection
  - (4) **resale price maintenance:** the dealer agrees to sell in a certain price range (minimum or maximum price required by the manufacturer)

## Dealership distributing at a single location (cont')

- Consider a market for a homogeneous product. The demand for the product is linear and given by  $p=a-Q$
- Assume a manufacturer who sells a homogeneous product (each unit  $d$  dollar) to a single distributor who is the sole sellers of the product.
- The dealer chooses the number of units given by

$$\max_Q \pi^d = P(Q)Q - dQ = (a-Q)Q - dQ$$

$$\frac{\partial \pi^d}{\partial Q} = a - 2Q - d = 0 \Rightarrow Q^d = \frac{a-d}{2}, p^d = \frac{a+d}{2}, \text{ and } \pi^d = \frac{(a-d)^2}{4}$$

## Dealership distributing at a single location (cont')

- With a unit production cost of  $c$ , the manufacturer's profit maximization problem is

$$\max_Q \pi^d = (d-c)Q^d = (d-c)\left(\frac{a-d}{2}\right)$$

$$\frac{\partial \pi^M}{\partial d} = a - 2d + c = 0 \Rightarrow d = \frac{a+c}{2}$$

$$\Rightarrow Q^d = \frac{a-c}{4}, p^d = \frac{3a+c}{4}, \pi^d = \frac{(a-c)^2}{16} < \pi^M = \frac{(a-c)^2}{8}$$

Implication: The manufacturer earns a higher profit than the dealer

## Dealership distributing at a single location (cont')

- If the manufacturer produces and sells its product earns a profit

$$\Rightarrow \pi^{MD} = \frac{(a-c)^2}{4} > \frac{(a-c)^2}{8} + \frac{(a-c)^2}{16} = \pi^M + \pi^D$$

**Implication:** The total industry profit is lower than the profit earned by a single manufacturer/seller monopoly firm

## Dealership distributing at a single location (cont')

- Two-part tariff contracts
  - The manufacturer sells each unit of output to the dealer for  $d=c$ , but in which the dealer has to pay, in addition, a lump-sum participation fee (denoted by  $\phi$ )
  - A two-part tariff contract with

$$d = c, \text{ and } \phi = \frac{(a-c)^2}{4}$$

yields the pure monopoly profit to the manufacturer and no loss to the dealer

## Resale price maintenance and advertising

- The purpose of resale price maintenance
  - It can (partially) solve the low industry profit associated with the manufacturer and dealer's double markup
  - It can induce the dealers to allocate resource for promoting the product
- Assume the demand for the product is given by

$$p = \sqrt{A} - Q$$

- Denote by  $d$  the per unit price at which the manufacturer sells to dealers.  $A_i$  the expenditure on advertising by dealer  $i$ ,  $i=1,2$ . The aggregate advertising spending level is given by  $A=A_1+A_2$

## Resale price maintenance and advertising (cont')

- Without resale price maintenance, for any given  $d$ , no dealer would engage in advertising and the demand would shrink to zero, so no sales are made ( $p=d$ ,  $\pi=0$ )
- Resale price maintenance can eliminate price competition among dealers and induce them to engage in advertising
  - The manufacturer mandates a price floor to both dealers that we denoted by  $p'$  (where  $p' > d$ )
  - Each dealer  $i$  choose advertising level  $A_i$  which is given by

$$\max_{A_i} \pi_i^D = \frac{\sqrt{A_i + A_j} - p'}{2} (p' - d) - A_i$$

## Resale price maintenance and advertising (cont')

- Each dealer  $i$  choose advertising level  $A_i$  which is given by

$$\max_{A_i} \pi_i^D = \frac{\sqrt{A_i + A_j} - p'}{2} (p' - d) - A_i$$

$$\frac{\partial \pi_i^D}{\partial A_i} = \frac{p' - d}{4\sqrt{A_i + A_j}} - 1 = 0$$

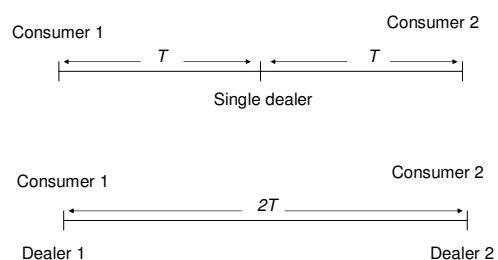
$$A_i + A_j = \left( \frac{p' - d}{4} \right)^2$$

Implication: the aggregate dealers spending on advertising increases with an increase in the gap between the price floor and the dealer's per unit fee ( $p'-d$ )

## Territorial dealerships

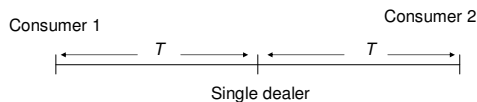
- Assume the manufacturer's production cost is zero ( $c=0$ )
- The manufacturer sells each unit of the product to each dealer for a price of  $d$  to be determined by the manufacturer
- Each dealer has to invest an amount of  $F > 0$  in order to establish a dealership
- Consider a city with two consumers located at the edges of town. The transportation cost from an edge of town to the center is measured by  $T$
- Let  $B$  denote the basic value each consumer attaches to the product

## Territorial dealerships (cont')



## Exclusive territorial dealership located at the town center

- The dealer
  - The dealer charges the customer  $p^D = B - T$
  - with profit  $\pi^D = 2(B - T - d) - F$
- The manufacturer
  - The dealer charges the dealer  $d = B - T - F/2$
  - With profit  $\pi^M = 2(B - T) - F$



## Two dealerships

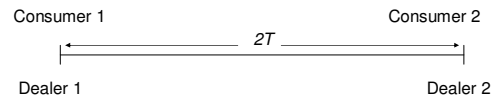
- Conditions for two dealerships with competition
 
$$\pi_1^D = p_1^D - d - F \geq 2(p_2^D - 2T - d) - F$$

$$\pi_2^D = p_2^D - d - F \geq 2(p_1^D - 2T - d) - F$$

The dealer sets price  $p^D = B$

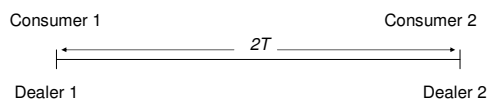
The manufacturer sets price  $d = B - F$

$$B - (B - F) - F \geq 2(B - 2T - (B - F)) - F \Rightarrow F < 4T$$



## Two dealerships (cont')

- The manufacturer
  - The dealer charges the dealer  $d = B - F$
  - With profit  $\pi^M = 2(B - F)$



## Two dealerships (cont')

- Compare  $\pi^M(\text{single dealer}) = 2(B - T) - F$  and  $\pi^M(\text{two dealers}) = 2(B - F)$
- If the city is large ( $F < 4T$ ), then the manufacturer will grant a **single** dealership to be located at the center if  $2T < F < 4T$ , and **two** dealerships to be located at the **edges** of town if  $F < 2T$
- If the city is small ( $F > 4T$ ), then the manufacturer will grant a **single** dealership to be located at the **center**

## Two dealerships (cont')

- Solution for two dealerships in a small city ( $F > 4T$ )
  - (1) imposed **territorial-exclusive** dealerships
    - The manufacturer limits the territory of dealer 1 to selling only on  $[0, 1/2)$  and of dealer 2 to selling on  $[1/2, 1]$
    - Each dealer becomes a local monopoly and charge  $p^D = B$
  - (2) use **resale-price-maintenance mechanism** (RPM)
    - The manufacturer mandates the dealer to set  $p^D = B$